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ROUTING AND RECORD SHEET

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

STATOM: Deputy Director Plans					TELEPHONE NO.	
					DATE	27 oct 54
TO	ROOM NO.	DATE		OFFICER'S INITIALS	TELEPHONE	COMMENTS
		REC'D	FWD'D			
1. DDI				<i>MS</i>		<u>See me</u>
2. <i>Bundy</i>				<i>FWP</i>		
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DD/P/1-3145

27 October 1954

MEMORANDUM FOR: The Director of Central Intelligence

VIA: The Deputy Director of Central Intelligence

SUBJECT: Budget Bureau views concerning ways and means of improving policy guidance for CIA operations.

1. At today's meeting with the Bureau of the Budget group headed by Mr. Macy, General Cabell and I were asked whether we were completely satisfied that the DD/P side of the house was adequately represented at the meetings of the NSC Planning Board, and whether we felt we were getting all of the guidance and background information which we should have in order to enable us better to understand and interpret, as well as contribute to NSC policies as developed through the Planning Board mechanism. Mr. Macy was emphatic in stating that he considered the Agency as a whole to be most admirably represented at the Planning Board by Mr. Amory, who he said contributed a great deal to the Planning Board and its work. However, on the basis of his own frequent attendance of Planning Board meetings, he said that the interests and capabilities of the operating side of the Agency were not always taken sufficiently into account, and that he felt some concern on the score that broad programs for particular areas are sometimes developed without the Planning Board members keeping sufficiently in mind the existing and possible programs and potential of covert action. Mr. Macy further stated that he had gathered the impression from briefings that we have given him, we pay the closest attention to the language of NSC policy papers and that we devote much time to studying these papers for implications affecting covert operations. However he said that he thought there was some danger that we might be missing some points which were intended, or reading into the papers something which was not intended by the drafters.

2. General Cabell inquired of Mr. Macy whether it was the sense of his remarks that the DD/P side of the house should be represented at Planning Board meetings. Mr. Macy said that he had not thought this matter through entirely, but he acknowledged that this thought had occurred to him from time to time. He said he was not proposing that Mr. Amory's representational responsibility be divided or whittled down in any way, but rather that it might be useful to all concerned if a

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DD/P representative were "in the back of the room" during any Planning Board sessions considering matters of interest to covert operations. In response to a further question, Mr. Macy said that most of the departments and agencies attending the Planning Board meetings had more than one representative present -- so that this would not constitute an exception to the general rule.

3. At the conclusion of the discussion, I undertook to give further thought to this matter and to bring it to your attention in the form of a recommendation which could be duly considered by yourself, by General Cabell and by Mr. Amory.

4. Accordingly, I should like to recommend to you that a representative from the Clandestine Services be authorized to sit in on Planning Board meetings from time to time when matters of interest to it may appear on the agenda. On occasions in the past we have done this, but these occasions have been rather infrequent, and it would be a part of my recommendation that we undertake to provide a representative on a more regular basis. I do not think that our representative should always be the same person, for certainly when a matter comes up which is particularly within the competence of one of our area divisions or one of our top staffs, we would be better represented and more able to make a useful contribution if the most knowledgeable person were present. General Balmer's Staff could follow the agenda carefully and assume the responsibility for keeping Mr. Helms, Mr. Roosevelt and myself informed of the nature of the matters coming up for consideration. This would enable us to designate the best qualified individual to attend the meetings.

(SIGNED) FRANK G. WISNER

FRANK G. WISNER
Deputy Director (Plans)

lcc: DD/I
lcc: DD/A

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